

EU Joint Transfer Pricing Forum

Transfer pricing: An issue for SMEs?

Gottfried Schellmann

June 8, 2010



- Thresholds
 - Commission Recommendation OJ L 124 (2003)
 - Criticism
 - An arbitrary concept (multiple thresholds, problems with adopting Recommendation in cases of related parties)
 - State aid bloc exemptions rely on very petty figures, leading to complex and unnecessary consequences – especially with regard to co-operations with state funded R&D institutions
 - US SBA Small Business Administration
 - Clear thresholds, mostly based on the number of employees (e.g. manufacturing 1500, mining 500, services 500)
 - Retailers are only eligible to the programmes if their total revenue is below USD 7 million
 - Definitions are not useful for transfer pricing issues



- Example
 - A manufacturer of drugs for pets maintains his headquarters in Austria and a subsidiary in Germany
 - The market is in Germany, Switzerland (total 60%) and the rest of the world
 - The total revenue is EUR 2 million
 - The gross margin amounts to 50%; contract manufacturers are the suppliers
 - Only 3 people employed apart from the owner/manager
 - Manager is paid in Germany due to strongest funds
 - Accounting outsourced; no cost unit calculation
 - Markets highly volatile

EU Joint Transfer Pricing Forum CFE FISCALE



- Functional analysis
 - Mixed activities within all facilities
 - Exact examination impossible
- Transaction methods
 - CUP, resale price method
 - No comparables
 - Cost plus
 - Upon which basis? Any form of documentation too costly
 - Profit split method
 - An alternative?



- Example
 - Assembler of diagnostic tools, supplier of hospitals
 - Total revenues of EUR 7 million
 - 5 subsidiaries in the Czech Republic, Hungary, Slovenia, Slovakia and Serbia
 - Competitors Roche and Co. (big fish, no comparables)
 - Vienna is the location of the headquarters where most of the assembly work is done; however, adjustments for domestic purposes are carried out locally
 - The entire group is financed by the company's headquarters
 - No documentation; accounting work for the subs is outsourced to local accountants



- Solution
 - Idea borrowing from the TAXUD, within the TAXUD
 - Customs concept of a single European authority
 - Art 496 c of the Implementation Code
 - Simplicity by acting between the administrations of the MS
 - Contracting between customs administrations
 - Successfully applied in certain regions
 - The approach can also be applied for transfer pricing concepts for smaller businesses
 - Reasonable threshold: total revenue of the group of EUR 10 million